##  sheef1bn．boost－and more to come

## THE PACKAGE

by PETER RTDDELL，ECOWOWHCS CORRESPONDENT


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## Industry＇s mixed welcome

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## Return of Border Incider

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## SALEROOM

BY ANTONY THORNCROFT

## Hemingway back in fashion





A Neapolitan Plum

by ELIZABETH FORBES



Shaw

## Antony and Cleopatra









## Perkins Eingines £35,000,000 new investinent in Peferborough in threc years

of hath-speed diesel engines was founcied in of high-speed diesel engines. was fourdied in Fetrerborough 45 years ago. Now it produces Ithan haht a millon diesel engines world-wide and Peetelborough is still lie headquarters and Peepeborough is still ihe headquarlers and man New laciories, new offices, new machinery and nare employees have all been added 10 ihe Peleleburcugh operalion to meel an svor-growing 

## Ring John Case Chief Estates Surveyor $0733 \cdot 68931$

Peterborough Development Corporation PO Box 3 Peterborough PEI IUJ

## PRICE POLICY AND THE ROLE OF THE PRICE COMMISSION

23 \＆ 24 NOVEHBER 1977 MOYAL LANCASTER，LONDON
A conference organised by the Financial Times

Chaimen：
Mr．
Mr．R．Halstaod，cese
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Beecham Product
speakers toinctude：

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GEMMAN EXPERERIENCE IN PRICES Poucy

 Mr．Richard Wainwright．Mp
CLOSING AOORESS

Tha fye ef 5145.80
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Name
Tita Company
Company
I enclose a cheque for £145．80 made payable to tha Financial Times $L$ dd
Please send me further details $\square$
Signed＿
Inod．Dat


『Chemical Bank がアメリカのほかの国際的銀行と ちがう点は，お金ではありません。誠実さです』

## Italian employers seek early reflation







Den Uyl tries to form new coalition
ARETEKERAGUE，Oct． 26.


 come

 Whe to give e Anal rerdict on
The conpromise Tivo Ths wond
given Labour and the

















Portugal reduces public spending By Diana Sinith


## Shying away from elections


＂The difference between Chemical Bank and the other large U．S．international banks isn＇t money．It＇s loyalty＂．


## TheHistory of theMotor Car.

## 

In 1902 an engine with a litre capacity developed 60 HP -or as mnch as 300 HP in some racing To develop and manafacture spark plugs which make such high performance possible, a technological capability is reg̣ired of a very high order indeed. frails", he said. "then everything else is useless however soplisticated the design".

Robert Bosch supplied that spark. To comparalively few years Bosch HI an establems and spark pluggs had becopmen Since the part of autominciple of the spark plug has hardly changed. Yet up to now we have produced as many as 20,000 different tupes of spark plug in order to keep abreast A good spark plug will burn A good spark plug will burn off soot and It needs to do this to prevent misfiring, to economise on fuel and give longer engine life.
At high speeds on the motorway the plug
must not overheat, otherwise dangerous pre-ignition may occur.
To give you some idea of how much orch jpark plugs have developed over the cears, just compare our very first plug with th The 1902 plug had to produce sparks at must produce five times as. Todays plug Must produce five umes as many in the same
time.
The uper isen from 600 to $900^{\circ} \mathrm{C}$. and the HI voliage from 10,000 to 30,000 volts. And finally, whereas modern spark plugs
can last 10.000 miles or more, in the old days the motorist had to reach for the plug spanner So next time you buy a Bosch spark plug just remember how much of the history of the motor car it contains.
Bosch UK
Robert Bosch Limited. Watford, Hertfordshire
BOSCH

Halt arms sales demand if
at UN debate on S. Africa


Pilots' leader calls
for concerted global action on air terror

## 

U.S. oil demand still rising
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by john wries

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## Threat to Rolls-Royce recedes



Building the Pyramid in Birmingham.

Since 1912 the Bankers Trust Pyramid has symholised our commitment to financing industrial growth.

It was a cemmitment that quick!y spread abroad.

By the 102 s . Bankers Trust hranches in Londion and Faris were doing a brisk foreign exchange business ind engaging in numerous internaitonal loans.

Todity: our commitment has expanded through an international retwork covering 35 countries.

Our clients include sorporations. financial instituions and sovermment bodies in virtually every country in the world.

During our half-century in Britain we ve forged strong links with international com panies throughout the country

Our experience has shown British busines more than willing to take advantage of new opportunities. particularly if the economic climate encourages investment and profit.

To back it. we have 700 staff here provid ing sound. professional financial services. In such areas is foreign exchange, trade, commodities, insurance, energy and pension
fund manarement. d manayement
Their achievements strengthen our belief in the abundance of creativity in Britain. It is also the reason why we have a thriving,
full-service branch in Temple Street. It is our open invitation to the business community of Birmingham to take advantage of the pro essional commitment represented by the Bankers Trust Pyramid.
the Bankers Trust Pyramid. the Bankers Trust Pyramid, you're dealing with a full-
service bank inthefullest sense service bank in the fullest sense of the word, with the capacity to raise, lend and manage money anywhere in the world. thanksint Bankers Trust Company Tel: 021-6+3 Tcmple Street, Birmingham B2 jDP.

## Belgian evinces interest in leadership of IMF











Options market charges


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## Foreign investment rises






## \$1.1m. oil spill payment

## by our shipping correspondent

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Sadat suspends arms debt repayments to Russia for ten years


FTER THE COUP ATTEMPT

## Zia imposes firm rule in Dacca

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Indian industrial production slumps

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Ordinarily a construction company takes a lot for granted. Power supplies, labour, lines of communication and transport systems are all expected to be "there" At Wimpey we know better As civilisation goes further afield in developing new resources, these things are not available. Wimpey is big enough and resourceful enough to meet the challenge Here in Britain you see us working on
our home ground. We are Europe's leading contractors so naturally we do many everyday tasks.

But when we take on a project in difficult country we'll move in everything normally taken for granted, from our own fuel supplies to all that our labour force needs to live and work efficiently

In a world that must reach out further and further for life's necessities, Wimpey is one
of the pioneers. We have been overcoming difficulties for many years. If we don't have an immediate answer-we find one.


## SINO-JAPANESE TRADE

## Agreement hangs on interest rates

by douglas ramsey in tokyo



## EEC Commission opens inquiry

 into dumping of bearing parts$\qquad$


## Arab airlines discuss more joint operations



## you EV ER

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## 

Working under poor lighting conditions isn't
The trouble is mnst penple don't see the problem. work load but not the lighting. And as they get older the problem gets worse.

Trying to distinguish a 'c' from an 'e on a carbon
copy could drive them to the optician.
Better lighting can improve their performance and sare money. For instance, by lighting for the task wherencentrate the light on the working areasLighting systems lik
Lighting systems like this are not as expensive as

They work out at about 1\% of your salary bill. bout modectricity Board can provide information why anybody fromg systems, and there's no reason shouldn't feel free to architect to a one-man busines If you'd like more light thrown on contact your Electricity Board.

## Financial Times Thursday October 271977



## Industrialand OminnerialFinance Orporation

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## Who says it's difficult for smaller businesses to raise money at the moment?

The fact is, weve offered $\mathrm{E}_{\mathbf{4}} 42$ million to 350 businesses in the last six months alone.

Thats $\mathrm{E}_{1} \equiv 4$ million a week. Or $\mathrm{f}_{3} 50,000$ a day. Or $f 50,000$ every working hour.

And theres plenty more where that came from.
If youre running a business that could use between $£_{5} 000$ and $£_{2}$ million (or even more), why havent we met?

We can provide equiry finance, fixed-interest loan finance or a combination of both.

And give you between seven and twenty years to pay back the loan.

Meanwhile, we wont appoint one ofour staff toyour board.

And we certainly wont lean on you to sell out, even if wère one of your shareholders.

Because our business is, simply and solely to help Britain's smaller businesses do more business.

Wë were set up in 1945 by dhe Clearing Banks and the Bank of England for hhat Specific purpose.

And given the raher forbidding tiile of the Industrial and Commercial Finance Corporation. Our track record runs to over $f 480$ million invested in more than 4,500 companies.With $5_{5} 6$ million of dhat currenty invested in 800 companies as equity finance.

All over the country there are companies that
have extended factories and installed new plant with ICFC help.
Financed sales at home and abroad with ICFC help.

Increased their share capital base and prepared for CTT widh ICFC help.

We doubt if they've got anyhing you havent. Aparif from our money.

## ICFC

The smaller businessis biggest source of long-term nones:

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'Make co-op homes law simpler
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## Scots growth 'should go on'

 No Underwriters' warning on product liability
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New routes to Europe may cause airline row


## Control of audits by State urged

Company Hayward launches reports clichés criticised


##  <br> 



Senior executive posts in Allied Breweries group









 Buind demone me
 mata

Like the time one of our Avis girls rescued a businessman's briefase at Heathrow. He'd lef it behind in the boot of his Avis cor. With just minutes to go before take-off, she found it and rushed it over to him.

Like the time on Avis manager, returning from obroad, found that his car had been rented out due to a sudden demand for cars, and fad to trovel home by public transport.

Like the fact we have more cars at more airpoit locations than anyone else. Like the condition and newness of our cars; few are older than 9 months.

Like the ease with which you can rent them. We have 5 regional reservation centres, and nearly 70 offices throughout the UK.

At Avis, we really do try harder.


## tries





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QUALITY CONTROL
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## Satellite

 - TRANSPORT
Overheat prevention
Foils the data pirates











## This announcement appears as a matter of record only.

## \$108*

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## A.I.Leasing Corporation

Lessee

The undersigned is providing the equity amount and effecting the purchase of four A300 aircraft for lease to the Lessee, a wholly-owned subsidiary of
Airbus Industrie
for sublease to
Eastern Air Lines, Inc.
approximately $\$ 42^{*}$ equity investment provided by
BameriLease, Inc.
a BankAmerica Company $\boldsymbol{H}$

- materials Smooth move for taps


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Keeping out the water

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## - computing

## Map output increased <br> 

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## ENTE NAZIONALE IDROCARBURI

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Brasileiras S.A-ELETROBRAS Brazil
\$250,000,000
MediumTerm Financing

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## 

OPERA \& EALLET



## Advertising and... Now Babycham goes West



## Almost like the Cup Einal




Arab values-Western standards The Arab WeekIy Newspaper 84 Fetter Lane, London EC4. Telephone oí-831. 686

Sealink presents EXPORT DRIVE PACKAGES
A great new service for businessmen travelling in Europe

## DRIVE

Export Drive packages are
short inciusive tours. You drive car in Beigivem, Franc. You Gerive yo
Luxembourg, Switzeriand,
Weiook afteryourtravelarrangement and book you into eome of the nicest
hotels in the majior business centres.
EXPORT DRIVE for value You couidn't book travel end
accommodation separately anywher near our prices. For example, 4 peopl taking 2 nights. bed end breakfast in E37 per person.

## Well show you the /way Sealink



## The Marketing Scene

## The other advertisingboom

##  <br> Somehow, Anglians get through 26\% more yoghurt* <br> than the national average

Another astonishing one-off figure? Not at all Last year, Anglian grocer sales per head were the highest in the Ant


ANGLIA. USTTABOVE LONDON AND THE SOUTH.解 Anglia Television Led. Brook House, Park Lane, London WIY 4DXX Tel:01-4082288. *Source:TCEA

## Marketing the Golden Mile

$\qquad$
Southern can offer you really big

## money

The average weekly income per Southem household is $70.4 \%$ higher than the national average.
$\qquad$ The Southerner is a big earner and a big spender, In almost every field of the national average. This is the kind af spending pawer which makes felevision odvertising reolly work, ond you can reot it easity with Southern.
SOUTHERN TELEVISION
For further informotion contoct Brion Hienry, Marketing \& Soles Diredor.
Southem Television Limited, Glen House, Stog Ploce, London SWE 5AX. Telephone: Ol-834 440


## WHYMARKETING MEANS BUSINESS


#### Abstract

Put in a nutshell,: marketing is concerne discipline of the marketplace is simple and positive: what customers don't want, they people have always put the customer first. But in our tast-moving, increasingly international and competitively complex world of today, it's not easy to make sure world of today, it's not easy to make sure rything works as it shoula. That's where professional marketing skills come in. The Institute of Marketing through its 40 branches. its three-ycar Diploma qualitication, its own marketing training courses at Cookham, Berkshire, it journals and publications - has long been in the forefront of reconciling the needs of and employees. The three are indissolubly. linked without customers, there is no business and no protit. It's profit which enables the business to survive and guarantees employment. But without employees there can be no products and. no services. Members of the Institute represent enlightened industry and hold to the three main tenets of marketing success: knowledge, integrity and enterprise. If you believe in these as well as the need for highly-trained protessionals in all areas of marketing and sales management, then the

Institute of Marketing has a great deal to to British business. Write or telephone now for a copy of Institute of Marketing" and lind out more bout the wide range of services available to nembers. Such as regular Branch and Specialist Giroup meetings with leading business speakers: library and intormation ervices: our monthly journal "Marketing" and many other benefits. If your interest is marketing training for yourselt or your staff, ask for a copy of our Prospectus for me to link that ecter thins hor details of moy Certificate and Diploma scheme tuught cortind 140 colleges in the country as well around ans o know that these are thoroughly practical qualifications designed to fit people into real-lite business siturtions and to produce the kind of executives British industry so tally needs. Examine what we have to offer. We thin ou will quickly understand why marketing eally does mean business. And why ou wing call is "Working for Britain" IWrite to Peter Blood, the Director General, at:

\section*{THE INSTITUTE OF MARKETING}

Moor Hall, Cookham, Berks. SL6 90H Tel: Bourne End (062 85) 2492?


## LABOLR NEWS

## Days lost by strikes increase fourfold



## TUC tackles unions' image



# A FINANCIALTIMES SURVEY <br> GAS <br> DECEMBER 91977 

The Financial Times is preparing to publish a Survey on Gas. The main headings of the proposed editorial synopsis are set out below.
InTBODUCTION Position of British Gas Corporation as energy supplier: prospects.
st:prides Frigs field supplies will shortly supplement North Sea
culpul: Brent gas arrival and oher offisore supplics.
PIPFLiNEs Government approval of offshore sas gathering ssstem: tue market The isers. the tariffs charged and the controversy surruunding British Gas Corporation's markeing canipaign.
CONTERSION ElDn. conversion frnm tnwn to naturel gas: summary conservation Promotion of energy conservation: seritices offered;
gem awarns success of energy savers under Gem awards scheme
THE FITTURE British gas Industrvic leads the world in substitute natural
gas lechnoloy: recent research with emphasis on US. services.
THE worLd Worldwide gas supplies and reserves.
TRANSPORT Growing market for liquefied, natural gas carriers.
The prnposed publicatinn dalir is Deecmber 9 1977. Copy date is
December 1 197T. For details of advertising rates and the edilorial Pecember 11 197. For details or advertising rates and the edilorial Martin Brooks
Financial Times. Bracken Heuse. 10 Cannon Street. London EC 4 P 4By rt: 01-248 8000 Ext. 42
FINANCIALTIMES
EUROPE'S BUSINESS NEWSPAPER

Clearing bank staff awarded Phase Two pay increases


Miners' leader predicts bonus scheme rejection



##  

Reinstatement 'out while Ward runs Grunwick'
by nick garnett, labour staff



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Hopes rise for peace at Linwood
 votes for $10 \%$ deal


Firemen in work-to-rule

CONCERN OVER TETHER COLUMN

## Editor denies hostility to dismissed writer

## 

## HOME NEWS <br> Nuclear plan 'contrary to peace treaty aims'



Insurance Brokers Registration Council appointees named


# Financial Times Thursday October 27 19i7 <br> at $\mathrm{V}_{\text {alp }}$ THE ECOMOMIC PAGKAGE r.. The Bhancellor's Specoh <br> Ino Our aim-steady and sustained expansion 



Overseas aid increased

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## Domestic output recovery forecast








Economic prospects to end－1978



What tax changes mean

|  | Single persons－income all earned |  |  |  |  |
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Married couples－income all earned

\begin{tabular}{|c|c|c|c|c|c|c|}
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\end{tabular} \& \({ }_{193}^{193}\) \&  \& \\
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Income up to $£ 140$ a week－all earned


Elderly persons－income all earned

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## Tax law changes to help small companies




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## Capital transfer threshold raised to $£ 25,000$




## PAYE coding



Allowances at a glance

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## Exchange




AID FOR CONSTRUCTION

## The pressure pays off

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## PUBLIC EXPENDITURE <br> Lower than forecast



LAW AND ORDER
A help with prison discipline

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for this purpose. the amnunt of time prisoners teer and part-ime basis.
have spent in cells hecuse of Two-thirds of the allucation
insufficient



 OVERSEAS AID

## A continuing commitment



## TEACHERS

## Dribs and drabs for teaching

Thursday October 271977

## Unanswered question



## Tory warning to South Africa



## THE ECOMOML PACKAGE

THE STRATEGY

## Sterling now the real issue



THE FINANCIAL ARMOURY

## The search for new weapons

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## PERSONAL TAXATION Relief in bigger allowances



## SMALL BUSINESSES

Stealing Tory clothes


CAPITAL TRANSFER TAX

## Help for the small company



## MEN AND MATTERS



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In Thailand. No other British bank offers you more than Standard Chartered. We've been there for over 80 years and are an important part o commercial life.

Our branches are reached direct from your nearest Standard Chartered branch in the U.K. This gives your business the combined advantages of a Brits bank here and an established bank in Thailand. And our system is ring Keith Skinner on 01-6237500 today to discuss this.

## COMPANY NEWS + COMMENT

Spillers warns of significant profit fall

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## Gomme <br> second half

 downturnSecond half

## Interim Statement

The Chairman of Gill \& Duffus Group Ltd., Mr. F. M. Gili, reports:

1) 1977 Profit estimate $\mathbf{f 1 8}$ million
) ${ }^{\text {I }}$ Interim dividend 3.96 ( $6.0 p$ gross 1976 4.0p gross)
) Board intends to recommend total dividend for year of 13.2 p gross as indicated at time of rights issue (1976 8.727p)
2) Group's activities continue to broaden

| Estimate of profit for the year ending 31st December, 1977 |  |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{array}{r} 1977 \\ \text { (estimated) } \end{array}$ | $\begin{array}{r} 1976 \\ \text { (actuál) } \end{array}$ | $\begin{array}{r} 1975 \\ \text { (actual) } \end{array}$ |
|  | £000 | £000 | $£ 000$ |
| Group profit | 18,000 | 12.634 | 7.443 |
| Taxation | 8,500 | 5,537 | 3.405 |
| Profit after taxation | 9,500 | 7.097 | 4,038 |

## Gilla Duffus <br> St. Dunstan's House, 201 Borough High St. London SE1 1HW Telephone: 01-407 7050

Intelnatioitill merchants. brokers and proces
primary commadities



## First half

 jump by APE


## BPM chief hopes for continued recovery



Star Offshore raises $£ 3.8 \mathrm{~m}$. by rights

##  <br> BY DAVID WRIGHT <br>   <br> 

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nterim statement for the half year

| ENDED 30th June. 1977 |  |  |  |
| :---: | :---: | :---: | :---: |
| On the 26tb October the Directors declared an nte Dividend of $5143: 0_{5}$ (1956 $5.5 \%$ ) on the Urdinary ma Capital in ruspect of Ihe year to 31 st Deceraber, 1977, absorb |  |  |  |
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| E596.047 (1976-\&533.6401. Th addition, a supplementary Fio |  |  |  |
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| dividends are payable on the 7th Deceniber, 1977, to sharehniders on the Register at the elnse of bustress on sharehniders on the |  |  |  |
| 11th November, 1977. <br> The Cnnsolidated Profil Siatement runauditedı ol |  |  |  |
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| Hatr Year to 301h June | 1977 |  |  |
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| Renlal <br> Renlal an......... Sales and other | 8.643 |  |  |
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| T.R. Group Profit before |  |  |  |
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| UnitedOversens $\qquad$ |  |  |  |
| Deferred Taxalion ........... |  |  |  |
|  | 2.33 | 2.058 |  |

Sharp advance in tea company profits

## 





## Americans.

This year consumer expenditure in the US will be some $\$ 1,205,000,000,000$. Even a small percentage of that makes a very attractive prize for any company willing to risk the price of entry. Yet so often the land of golden opportunity has been the graveyard of UK enterprise. Onie of the major reasons for failure has been the inability of many foreign companies to conform to the dictates of the American market place.

## Ittakes an American to understand an American

When Hanson Trust decided to enter the USA in 1973 , we applied exactly the same criteria as we do in any other market. We relied on native management to produce the earnings we demand from an investment. Thus acquisitions remain entirely autonomous and continue to run as before Hanson Trust's interest. Apart from rigid financial control, our American management teams have freedom to
run their American businesses the American way for the benefit of all our shareholders.

A management pool with no shallow end
Our policy of buying into basic markets with companies which have management potential has brought a gratifying degree of success. It means that not only is there a depth of expertise available to maximise every growth opportünity, it also means existing business is run very profitably. In fact, over $60 \%$ of Hanson Trust's profits were generated in the United States last year. How many other British companies do you know who've had this level of success across the Atlantic?

## ForesightSaga

One last point.
It wasn't an accident that Hanson Trust chose (against all conventional patterns) to invest in the

US in 1973. It was the deliberate result of careful market and economic analysis. And while others are now following into the US market, Hanson Trust is solidly entrenched and reaping the rewards of its investment analysis and management creativity.

This depth of expertise and original business thinking is applied to every facet of Hanson Trusts operation. And that gives Hanson Trust a unique strength. Although we don't have a crystal ball and can't guarantee the future, shareholders must be reassured to know that Hanson Trust's emphasis on good management means that there will always be the expertise available to make the most of every growth opportunity.

## HansonTrust

The industrial management company where people are as valued as assets.

## Gill \& Duffus expects to reach $£ 18 \mathrm{~m}$.

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## Brooke Bond Kenya jumps to $£ 15 \mathrm{~m}$.



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## Speedwell

returns to dividend list

Advance by

## Hartley Baird



Near $£ 15 \mathrm{~m}$. for BPB midyear

MINING NEWS
Canada's Denison joins the uranium debate


## Continental Unien ahead

## MONEY MARKET

## Exceptional assistance






Association of the Holders of 1976/1981 Bonds.jf a nominal value of $\$ 1.000$ with foating interest raies
issued by UNON DE BANQUES ARABES
FRANCAISES FRANCAISES U B.A F - Registered OHfies

UNION DE BANQUES ARABES ET FRANCAISES (U.B.A.F.)

Limited Company with a Capital of FF 150.000 .ino
4, rue Ancelle Registered Office: 92200 NEULLY SUR SENE


| FIRST CALLING NUTICE <br> OF HOLDERS OF 1976/1981 BONDS OF a nominal value of 51.009 WITH FLOATING INTEREST RATES <br> The Holders of $1976 / 1981$ Bonds of a oominal value iu 51.000 wilh floatins inlerest rates are being called to a Genemal <br>  Assoclation's Registered office 19. Boulevard des latilith 75002 PARIS in order 10 disiseiss on tollowing Agenda: <br> - Approval of the appolotment of the Associtatum of Association. <br> The Holders of such Boads will have. in order lo, be <br>  <br> -CREDIT LYONNASS, Luxemhourg and Paitic <br> -the first national bank of chlago; Londie where POWER OF ATTORNEY Forms will be held al ther disposal. THE BOARD OF DIRECTUR |
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Registered onice:
4, rue Ancelle - 92200 NELULLY SUR SEIVE

FIRST CALLING NOTICE OF HOLDERS OF 19G//1982 BONDS
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-CREDIT LYONNAIS, Luxembourg and Paris. where po
disposal:



Weir and S. Osborn in merger talks


## RÉPUBLIQUE UNIE DU CAMEROUK

 U.S. \$ 8.000 .000BANQUE INTERNATIONALE POUR LAFRIQUE OCCIDENTALE (B.IA.O.) SIFIDA SOCIETEE INTERNATIONALE FINANCIERE POUR LES INVESTISSEMENTS
ET LE DĖVELOPPEMENT.EN AFRIQUE BANQUE WORMS





## NCBPF bid values Trust shares at some 171p



Bibby sells egg offshoots to Ross



## HOMIE NEWS <br> Coca-Cola opens $£ 4 \frac{1}{2} \mathrm{~m}$. canning plant at Milton Keynes



## County lottery

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## GLINWYED

## Help civilisation grow

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## To-day's Events



## Linfood Holdings limited

Ayear of substantial progress

## - Ėarnings per share have increased by $36 \%$.

- The recommended dividend - We have acquired the Gateway supermarket group as part of the Supermarket group as part of the
company's development programme.
- Each of the company's operating divisions-Retail; Wholesale and Cash \& Carry-had a successful year.
- Capital and reserves have increased and now exceed $£ 20$ million.
- The Board have every confidence the group success and expansion will continue.

Results for the year ended
30th April 1977

|  | 1977 | 1976 |
| :---: | :---: | :---: |
|  | £( O Os | E000s |
| Sales | 293,998 | 191.006 |
| Profit before taxation | 5,812 | 3.008 |
| Retained earnings | 3,236 | 1.540 |
| Earnings per ordinarv share | 56.0p | +12p |
| Dividends per ordinary share |  |  |
| -net | 16.99p | 1+0p |
| --gross | 25*86p | 21.5p |

[^2]
## (A)

Associated Dairies Limited

## Profit heforotiax Porin ahar Renile

Retained c.amings
Oldinaly dvidends
23.924
17.260
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Finances



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Birkenhat, Coathridge, Scur will recollect vas destroved by fie in August 1976 f: tradmg ro this magnificceni achlevement I pay the highest triburte Since the end of he financial yeir we have commenced taditing to Gosport, our sscond umit in the Sourh of England, anc Huyton is due to be handed over in Oectober, Rawnensill in
November, clavion Gieen and Merthy Tvdit in Decembel tig7
 complata our programme for the present financial year.
 Woodham, Ferrers. (Essex), Lower Ealley (Reading) and
Fanworth (Bolon).
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his olso this comp.any's view that sufficient supplies of liguid teum on capital Invested in buildings and planit cinn be realised
our company could ploduce linge anounis of butle and cheesa and this in ilself would reduce imports and impiove ihs
bolanceiol papments.
The dairy The dairy at Newcasile is now completed and this will enoble
ust to colionalise oun 3 civivies in thal area.
The conraciors have commenced woik on the $£ 1:$ nollion
 this 1 bplh to increase our production facillties ior checse and
to accommpdate moden packing facilities aa this product is sold almost entirely iniough our own stotes.
Team-work is an essental ingredien for fony progressive ol all aur staft. and $I$ lam iusititibbly proud of heil achievements. hiss. however, becomic increasingiv dillicicult in adequatels.
ewaid management within the puiramsiers ol successy hrcomes policiess. In 1retered last lear to the crippling rate of
axalion which ialls on
 At the Annuas General Ifeering held on 2orth Ocripher, a resolu-
tion giving ellect to a fonus ssue of 1 Ordinary Share for every Associated Dairies Lus., Crevan House, Kirrstall Rd. Leeds L53 1JE

## INTERNATIONAL FINANCIAL AND COMPANY NEWS

## Kaufhof's flat sales typical for sector

Deutsche Bank rights issue
FRANKFUKT. Oct 26. THE DEUTSCGE Bank Wes

 shareholifers wiil receive the
offer aomeetme wuthin the tast
ten days of Novemher

Gränges plan to sell ships


## First half loss for Ericsson France

ERIISSON FRANCE. the tele. sramme, Ai he moment Thom. Eriesson, which last year afler




In 1977 s third quarter.. continued earnings progress reflects sustained world demandfor Allis-Chalmers equipment.

## Setbacks for oil majors



Euromarket borrowings down in third quarter


| Revenue ........ 5915 m .449 .8 m |  |
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| Nel Per Share | $44 \quad 3.6$ |
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| Revenue :Net Profits |  |
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| Revenur ...... |  |
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GMs lead confirmed as Chrysler struggles
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Results for the nine months ended September 30:

|  | $\underline{1973}$ | $\underline{1974}$ |  | 1975 | $\underline{1976}$ | $\underline{1977}$ |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Income (nilliuns) | S 12.0 | S 17.7 | S | 21.6 | S | 46.9 | S |

## The world needs more of what Allis-Chalmers makes.



## TERNATIONAL FINANCLAL AND COMPANY NEWS



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Frilesforeningen for Danmarks Brugsforeninger

## CO-OP DENMARK

US $\$ 10,000,000$

85\% Notes due 1984

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Credit Suisse White Weld
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Westby-Nunn's Secretarial Handibook


 Dymond's Capital Transfer Tax by Recinald lohns and Roy Greenfield



Company Director and the Law

 2nd ediiion November 197
Tax-Free Trade Zones

 Loosicenf 1977

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## NEWSLETTERS





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The intelligence service for company secretaries, accountants and lawyers.
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BLSINESS BOOKS

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Our industrial relations
by geoffrey owen


## Recant purlications




## BARBICAN BUSINESS BOOK CENTRE <br> The City's Specialist Bookshop



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Leading. U.S. Bank, strong in ship finance field. require experienced officer for thelr Tokyo
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10, Cannon Street, ECAP 4 Br .

| N CANADIAN URANTUM EXPLOREATON FINANCING: REQUIRED |  |
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| A , , BOO accre uranium prospect located in the Baocroft area of Eatitrn Ontario, Canada, requires addilional exploratloo |  |
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| n't-large uranlum bearing zones. <br> Kngineer's report contafaing geological, diamond drill and <br> bulk sample information available. <br> $\because$ Partership available on an "eara-in or buy-io " bass througb <br> puirchase of treasury shares. Contact: Mid-East Developments $\rightarrow$ Ltdi: Sute 303,180 Bloor Street West, Toronto. Ontario. <br> , 1 Canada. |  |
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## ECONOMICAL MANUFACTURING CAPACITY

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## i: SETMNG UP 

THRIVING COMPANY FOR SALE
Nationaly-known ladies' dress and sportswear
manufacturing company. Established 1971. 800
 Estimated $1977 / 78$ turnover $£ 6000000$ - profit
$E 60,000$ net. Factory and prestige showroom in prominent w. 1 positition pranagement wril stay year. Price $£ 250,000$
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575 Madison Avenue. New York Phone: $\begin{gathered}\text { Suite } 12.466 .1487 \\ \text { 1. Telex: }\end{gathered}$

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## Finance for Growing Companies

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## Charterhouse



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ASSEMBLY and TEST CAPACTYY AVAILABLE
Modern factory in Surrey, close to London Airport and motorways, has space and experienced labour
available for the manufacture of professional arade electronic assemblies.
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Unusual Opportunity







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| PRgPERTY COMPAHY <br>  |  |

# J.Henry Schroder Wagg \& Co.Limited and S. G. Warburg \& Co.Ltd. on behalf of <br> Imperial Chemical Industries Limited OFFER FOR SALE <br> 130,852,037 Ordinary shares of 25 p each in <br> Imperial Metal Industries Limited 

at 52 p per share payable as follows:<br>On application 25 p per share<br>Not later than 3p.m, on 13th January, 1978 27p per share<br>52 p per share




## History and Business of IMI

1N11 "as lormed in 1962 when 1CI's metal interests. lismerl ICl's Mctals Dis ision) were reconstituted and (ested in $\mathrm{M} \mid$. These comprised CL : interents in nuntembs including 1 Cl ; 50 por Imperial Alacils I imited in March 1906 , 10 nillion Imen Urdinary shares in IAll', representing 10,4 per iont. wilithe cuiered iomted slare canial, were ollicred lor sale lut he pullic. An: reull of rights i,sues. toweher with a number mi isules iu conneelion with acuuivilion, the inued wime culpial has increased to 205.341 .677 Oldusir! baires. ICI's holding iherein amounts to
 cerin t and these are the shares now heing ofiered for sale.
I pon lirrmatinn. 1M1's activities were primarily the

 and oolder eneineering prodects, Sinue then latt has


Modethanplewn Ma:.1



 Kinydum. trathe. Nen cierminy and Anria "ere
 Kindum to ferm the LI Opti Gincup. This Girmp. in
which IMI has overall a 50 per cent: interest, has since expanded in many countries.
1MI now has over 100 operating subsidiaries and at the end of 1976 emploved more than 32.000 people throughout the world. of whom about $26,5(0)$ were employed in the linited Kingdom at over 60 manufacuring plants. pins's headquarters is at the Groups argest manufacturing sitc in Witton, Birminghann. The main overseas manufacturing plants of subsidiarics and associates are located in France. West Germany. Spain, Austria. the United States of America and Australia.
Copper is the most important of TM1's raw malerials, not only quantitatively. but because its use, in one form or anolher. links many IMI production units.
MII's exlcrual sales in 1976 were $£ 404$ million in the following broad product areas:-

## Building proiuct He.s exclange <br> Hecrenchany 1 Huid power <br> 1 I-luid power Gererull cnginecring <br> Yip favienere Retined and wrought metals

## 

Sales in 19:\% to evternal custone EI E14S million. representing sume 36.6 per cent. of wal evernal'vales. of these. direet exports from the nited kingdom were an million. mainly in general ngineering and relined and wrought metals. Externa cre $\mathrm{E}-5$ million principally ip Pastencr fuid pow né gencral cugincering products.
urther inancial iniormation regarding lMI is set out A the tirn 1

## Reasons for Sale


#### Abstract

In 1062 the KCl Bourd reconstituted the businon of its  relationship to ille reet mithe 1 CO (irnep. Througherly it, evisence IVII ha- de.eloned its own    commial difference hoween lt T: busine is in themicels    companien dre at driths lengti. Mall is madncialy


dependent ef ICI. ICI's relationship with IMI is thu now prim.trily that of an investor.
ICI sharcs the conlidence of IMII in the future deveiopment and cxpansion of tills business. bul. ICI has in the chemicul and relared feids and that it avitie he in $\mathrm{i} i$ is test interever to sell this investment and to relieflo: the rewores realised or appruimarely int. Smillion in the mainstream of its business. in aerivirg at this decisinn ICI hits carefully cousidered 2n.I divel:ned wihh IAtI whelher it wuld ;idverely athect the future prosposs and development or 1 MI and ha: conicluded that IMI is rully able to prosper as a completely independent entity.

## Letter from the Chairman of IMI

The following is the text of a letter received by Henry Schroder Wagak Co. Limited and S. G. Warbnrg \& Co Ttd. Irom the Directors.
. Henry Schroder Wagg \& Co. Limited and S. G. Warburg \& Co. Ltd.

Dear Sirs.
You have asked me to write tn you in connection with $\mathrm{Cl}^{1}$ 's decision 10 : sell all the Ordinary shares which it olds om imis.
In the coursc of making its decision. 1CI consulted the
MM1 Board on its reaction to a possible sale We werc ahle to reply that in our view it would be to the benefi of our business and in the long term interests of our hareholders and employees. I am confident that the ime has now come when completc independence from the further progress of IMM. I shall be writing to all IMI shareholoers to tell them that:my colleagues and I on the 1 MI Board wetome Icis decision withou ceservation.
M1 has cap
M1 has capital employed of over. $£ 200$ million and Kingdom companies: It is one of the principal noll errous metals manufacturing companies in the United Kingdon, and has substantial interests in general engineering. huilling products. heat exchange, zip
fasteners and fuid power. I believe that IMi has demonstrated an ability to manage these activities profitably. even in an unhelpful economic climate. and IMI's interests lie in business areas different from those of ICl and are founded on design and manufacturing Iecliniqucs unrclated to theirs. Efliective, management ind deyclopment of these interests has required the
development of an organisational stracture teelnical copertise and an overall business approach not hased on those of ICI. I belies c ithat the lime has come when nur links with iCl hate ceated to comiribulc materially selerance of the and suceess of limI. and that atter huilding on hur suceess in! our particular busines The IM1 Board employment within TM abroad will be unaffected companies at home and Sales and purchases betyeen ICI and IMI are not-laye
and arc contucted on already manared indeperldently of 1 Cl and makis litte use of 1 Cr's specialist services: Such services 3 are used will be replaced on an orterly and agred
basis. 1 MI is financially independent of IC basis. 1 ML is financially independent or ICl atidd bio
sufficient financial resources for its present sufficient financial resources for its present require-
ments. Mirs capital expenditure programme will be maintainéd àt home and overscas. Our relations. with suppliers and customers will continue' to be based of the trading record and reputation of 1 MI itself and of its subsidiary companies.
of 1977 amounting to $£ 18.0$ profits for the first hall forecast for the second six months. but indicated titiatit was unlikely that this year there would be a repeitition ol last year's profit growth between the first aind secouid small downturn in order intake in some businéss aress We have in general been encouraged by the progress we have made towards settlement of our anturtim wage turing onit he course this. one or wo unrest. Our current expectation is that pre-tax profits in the second half-ycar will fall below those achieved to the first half. For the vear as a whole. howvever. $\bar{E}$ ame coint.
dent: that: in the absence of unforescei dent that. in the absence of unforescen- circmargian higher than the record level achicted in: 1976 and our intention is 10 recommend payment of the maximu final dividcnd permitued under current, Coinnter Inflation legislation which. like the interim dividend
already paid. will be approximately 10 percent highit than that paid in respect nf 197h...

Yours faithfully dincies or changes in cmployment prospects within

Stock Market Quotations
The highest and lowest recorded dealings" on The
Steck Exchangee for the Ordinary shares ol IMI
during the years 1972 to 1917 las adjusted lor thic rights issue in March. 1976) were as follows:-

The midde market quatations on The Stock Exchane as derived irmm the Daily Official List for the Ordiades shares of IMII on the first dcaling day öf each phodith 077 the latest practicable Mondayn Her octobect document) werc as follows:-

|  | Highest clealing | Snwer dealing |
| :---: | :---: | :---: |
|  | ${ }^{\mathrm{p}}$ |  |
| 1972 | 101.4 | 76.6 |
| 1973 | 85.5 | 34.6 |
| 1974 | 45.3 | 18.2 |
| 1975 | 48.6 | 19.6 |
| 1976 | 59.3 | 33.0 |
| 1977 (to ITltin October, 197) | 69.5 | 44.0 |

## Dividend Yield

On the basis of the rate of Ordinary dividend in respect Of the ycar ending 31 st Decenber, 197\%, which the above that the Dirsectors of IML intend to recommend,

And May, 1977 Ist June. 1977

1st July 1977 ist July, 1977 | it August, 1977 |
| :--- |
| Ist September, 1977 | ird October, 1977 71h October, 1977

## Appendix I

FIVANCIAL INFORM.ATION REGARDING IMII



## Appendix II

## INTERM REPORT OFIMI

The foliowing is the text of the Interim- Report issucd on :Ist 1976 vas nol the maximum permissibie under the segriations on



|  |  |  |
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| cint | munts |  |
| fmilion | Emililon | milion |
| 16.3 | 9.1 | 33.9 |
| 1.7 | 1.1 | 4.2 |
| \% $\begin{aligned} & 18.0 \\ & 7.8\end{aligned}$ | \$0.0 | ${ }_{13.7}^{30.1}$ |
| 102 | 5.2 | 16.4 |
| 0.3 | - | 1.0 |
| 9.9 | 5.2 | 15.4 |

tien wit Inine with oor nomnal practice, no Iorseist is made for hee secer in iew of precent cooditions, that in is unilikely that this year there will
ca repecition of last sear's profit growith between the fist and m





 Esi,000.

 Both dividends will be paid on 12 O October, 1977 to sharecholders on
the Regsistro 16 September, 1977 . BRIEF REVIEW OF ACTIVITIIES Compared with the first half of 1976 , overall sales value was $27 \%$
 Profits from building products held up reasonably well despite the Imperial Metalls in copper tube and filtings showeed an improvembere compared wilt the second hall of 1976 , but profis from 1 MI Range
and Y orrshine mperial Plastics in hol water cyifiders and plostic pipe

Compared with the sevond half of 1976, there was a small downturn in
 Radialors and Marsion Paxman, but this was offset by pooreer resulls
from Marstoo Excectior and Mlarston Radialor Services. Activity witinin the fuid power companies continoed to showa a sirong
upward trend and profits werc simnificantly better than in 1976 . The
 Sales of engineering tabe by Yorishire Imperial Metals were

 Profis from zip fasieners showed an encouraging increass in the UK. Volume growh in the refinery was basee primarily on increaged at about the sarrc level as at the end or 1970 . In tbe slockholding
musisics of Henry Righon \& Co, accivity was beeter ulan in the
 $\because$ MICHAEL CLAPBAM

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munisurics and agencies and othes hodies and institu-

 o and 50. Their carceers muist provide evidence, of higb magagerial, administrative and inteilectual com-
peteoce, $\begin{aligned} & \text { ihbin } \\ & \text { some organisation of substance, and }\end{aligned}$
an an appreciation of the engineering industry and it
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## WALL STREET + OVERSEAS MARKETS

## Up 12 after fresh fall below 800







## Indices

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## Palm oil output rise forecast

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## Japan and Australia settle sugar contract dispute

New fall in copper market



## Brazil coffee sales denied

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## IIVESTOCK RATIONS <br> Farmers suspicious over feed profits

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## LME Aluminium market prospects

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## STOCK EXCHANGE REPORT

## Equities react after details of Chancellor's proposals

## Index down 1.7 at 513.0 after 517.0-Gilts up-Golds lower





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## FINANCIAL TUMES STOCK BDIICEE



## RECENT ISSUES

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## OFFSHORE AND OVERSEAS FUNDS





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' FINANCIALTIMES
Thursday October 271977

## Alex Park is demoted in Leyland reshuffle



## Chrysler falling short of target

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## Settlement hopes recede in British Oxygen dispute

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Fed chairman answers Carter

Holder quits as Fairey chairman

THE LEX COLUMN Headroom for the Chancellor





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